

## **UPDATE REPORT**

July–December 2014

### A REPORT ON THE LOGAN: CITY OF CHOICE TWO-YEAR ACTION PLAN 2013-2015

SHARED SOLUTIONS

SAFETY CINFRASTRUCTURE

HOUSING

EMPLOYMENT

EDUCATION



LOGAN: City of Choice



# Logan: City of Choice - Update report July-December 2014

#### A report on the Logan: City of Choice Two-Year Action Plan 2013-2015.

The Logan: City of Choice Two-Year Action Plan 2013-2015 is now in its second year. As this update report demonstrates, the Action Plan is continuing to help the City of Logan grow and prosper into a connected, sustainable and prosperous city.

This report has been prepared to coincide with the second Logan: City of Choice milestone event on 17 March 2015. It follows on from the status reports delivered by Logan City Council and the Queensland Government in September 2014 (reporting on actions undertaken in January to June 2014). This time around, in reporting on actions from July to December 2014, we have adopted a format that acknowledges key partners for each identified initiative.

#### Logan: City of Choice Action Plan 2013-2015

The Two-Year Action Plan was the result of the Logan: City of Choice Summit held in February 2013, when more than 1,000 people from the community, local businesses, Council, Queensland Government and Australian Government came together in a spirit of cooperation to address key challenges facing our city and identify opportunities for the City of Logan to grow and prosper. While a number of actions were initiated immediately following the summit, the Two-Year Action Plan was developed over a number of subsequent months. It was formally endorsed by Logan City Council in December 2013.





### Logan: City of Choice Leadership Team

The Logan: City of Choice Leadership Team was formed in 2013, comprising three levels of government, business and community representatives. Its members now drive and support the Action Plan. Leadership Team members have a direct role in specific initiatives, and a lead role in identifying, advocating and negotiating partnership opportunities with government and other major stakeholders.

Logan City Councillors have taken on responsibilities to drive and support actions for which Council has responsibility. They are supported by key Council staff.

Federal and State departments continue to work in partnership with stakeholders on key projects and initiatives, including business and community.

Find out more about Logan: City of Choice at www.logan.qld.gov.au/cityofchoice

#### Independent chairperson

• Jude Munro, former CEO, Brisbane City Council (non-executive director and consultant)

#### **Community representatives**

- Josephine Aufai, Project Manager, Woodridge State High School Community Hub
- Cath Bartolo, CEO, YFS (Logan City) Inc.
- Wesley Enoch, Artistic Director, Queensland Theatre Company
- Gail Ker, CEO, Access Community Services Ltd

#### Subject matter experts

- Lesley Chenoweth, Head of Campus, Griffith University
- Matthew Cox, Group Manager, Community Services Queensland, Australian Red Cross
- Deborah Lanham, Senior Consultant Human Resources, Snap Fresh Pty Ltd
- Adrian Pisarski, Executive Officer, National Shelter



#### **Government representatives**

- To be confirmed (representing the Premier of Queensland)
- Bert van Manen MP, Federal Member for Forde (representing the Prime Minister of Australia)
- Pam Parker, Mayor of Logan City
- Councillor Russell Lutton, Deputy Mayor of Logan City

#### Logan City Councillors – Portfolio Champions

| Cr Jennie Breene<br>Cr Cherie Dalley<br>Cr Don Petersen | Safety<br>Housing<br>Social infrastructure.                            |
|---|--|
| Cr Luke Smith   | Transport<br>Employment,<br>Communication and<br>Community involvement |
| Cr Steve Swenson  | Education, Cultures, Youth   |

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# Message from the Chair of the Leadership Team



Funding and future investment secured to date for City of Choice initiatives:



- \$5.5m funding for projects across all portfolios
- \$650m investment in the Logan Renewal Initiative over the next 20 years

The Logan: City of Choice Leadership Team is pleased to present this report to the Logan community to coincide with the second Logan: City of Choice milestone event on 17 March 2015.

This document reports on actions delivered through the Logan: City of Choice Two-Year Action Plan 2013-2015 (July-December 2014) by Logan City Council, relevant government departments (State and Federal), and community, non-government and business partners.

As you will see, there has been significant progress on a range of landmark initiatives, including the Logan Together collective impact initiative to improve the health and wellbeing of every child in Logan City from birth to eight years of age. The Logan Renewal Initiative is another major project, which will change the face of our city over the next 20 years. It is the culmination of many years of lobbying by many stakeholders. We believe that these key strategies will ultimately make a fundamental difference to the City of Logan in the short and long-term. They are truly game changing initiatives. The Leadership Team has been very strong on ensuring our major initiatives are evidence-based, and this has been the key to building bi-partisan government support and partnerships.

In the second half of 2014, the Leadership Team, in partnership with Logan City Council, met with parliamentarians and heads of departments (State and Federal) to raise their awareness of the City of Choice strategies and have them included in their road maps. Officials from State and Federal departments are welcome partners on this groundbreaking journey. Members of the broader Logan community and non-government organisations have also been willing to join us. As of January 2015, the City of Choice initiative had attracted funding and investment commitments of more than \$656m for the City of Logan. This includes \$6m for projects across social infrastructure (particularly Logan Together), employment, cultures, safety and education portfolios, and the approximately \$650m investment to be made through the Logan Renewal Initiative.

Looking forward, a key focus in 2015 is on building a strong partnership with the new Queensland Government. We see great synchronicity between the Two-Year Action Plan and key priorities expressed by Premier Annastacia Palaszczuk and her Cabinet. We are also determined to ensure we have backbone organisations in place by the end of the year to take this important work forward well into the future.

I would like to again thank Logan City Council, particularly Mayor Pam Parker, Deputy Mayor Russell Lutton, Councillors, CEO Chris Rose and staff for their support of the City of Choice Two-Year Action Plan to date. I would also like to thank our State and Federal agency partners, and the not-for-profit agencies, community members and businesses who have given us support to make significant progress on the Two-Year Action Plan. We in Logan have stared into the face of our challenges. We are now well on the way up the mountain and we continue to climb in great company.

Jude Munro AO Chair, City of Choice Leadership Team



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# Message from the Mayor

The Logan: City of Choice initiative continued to gain significant momentum from July to December 2014. Watching our community and government stakeholders come together with a shared vision for our city has been very rewarding.

As you will see in this report, Logan City Council has been highly responsive to the Logan: City of Choice Two-Year Action Plan. We are a lead partner in a wide range of initiatives across all portfolios, delivering outcomes that are either the direct result of the Two Year Action Plan, or align with its vision. We drew the line in the sand in February 2013 when we held the Logan: City of Choice Summit. Now we are seeing just how effective direct, collaborative action can be.

We have also partnered with Jude Munro and her team to advocate to other levels of government on key projects, issues and initiatives being addressed and delivered through City of Choice and I know these efforts have well and truly put Logan City on the state and national agenda for funding and valuable policy support.

One of the best things about City of Choice is that it is for the entire community. Addressing underlying issues and maximising opportunities for growth, community unity and prosperity benefit every part of our city. Key initiatives include our signature Queensland Music Festival event in August 2015, the Logan Together initiative, the Safety Camera Network, our City Pride Program and our Skills for Industry employment model. (You can read more about these initiatives in this report.) I would like to express my gratitude and deep appreciation to my fellow members of the Logan: City of Choice Leadership Team for their continued hard work and unwavering passion — and compassion — for the people of Logan.

Council staff continue to provide exceptional support to the Logan: City of Choice Leadership Team, and our Councillors have embraced their roles as Champions of City of Choice portfolios, showing new levels of strategic leadership for our city. For this, I thank them.

We congratulate Premier Annastacia Palaszczuk on forming government. The new Queensland Government's focus on jobs and the economy, health, education and community resonate with the Logan: City of Choice Two-Year Action Plan and we look forward to forming strong partnerships with the Premier and her team. I'd also like to thank all stakeholders for their efforts and commitments to City of Choice, which is truly changing our city for the better.

For all City of Choice stakeholders, 2015 will be a big year. I look forward to the outcomes I know we will achieve together.

Mayor Pam Parker City of Logan



#### International recognition

Logan: City of Choice initiative won the prestigious 'Health in All Policies' category Award at the 6th Global Alliance of Healthy Cities Conference in Hong Kong in October 2014. The award recognises innovation and outstanding practices to address social determinants of health through a 'health in all policies' approach.

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# Additional funding secured to date for City of Choice initiatives

Logan City Council is contributing \$200,000 a year for two years to support partnership projects (2013/14 and 2014/15), as well as providing extensive inkind support towards the Logan: City of Choice initiative. This is in addition to ongoing funding for programs, service and initiatives that align with the Logan: City of Choice Two-Year Action Plan.

| PROJECT                       | FUNDING PARTNER                       | YEAR | AMOUNT      |
|-------------------------------|---------------------------------------|------|-------------|
| Community Learning Projects   | Queensland Government                 | 2014 | \$1,400,000 |
| Logan Together                | ten20 Foundation                      | 2014 | \$450,000   |
| Logan Together                | The Search (Collaboration for Impact) | 2014 | \$5,000     |
| Logan Together                | Federal Government                    | 2015 | \$500,000   |
| Logan Together                | Australian Red Cross                  | 2014 | \$75,000    |
| Traction                      | Queensland Theatre Company            | 2014 | \$50,000    |
| Traction                      | Queensland Theatre Company            | 2015 | \$240,000   |
| Logan Safety Camera Network   | Federal Government                    | 2014 | \$1,400,000 |
| Logan Safety Camera Network   | Queensland Government                 | 2014 | \$134,000   |
| Logan Safety Camera Network   | Queensland Government                 | 2014 | \$250,000   |
| Workforce Skills Gap Analysis | Federal Government                    | 2013 | \$20,000    |
| Community Hubs                | Scanlon Foundation                    | 2014 | \$600,000   |



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| PROJECT   | FUNDING PARTNER                      | YEAR | AMOUNT        |
|---|--------------------------------------|------|---------------|
| Community Hubs  | Federal Government                   | 2014 | \$340,000     |
| iPads for libraries   | Queensland Government                | 2014 | \$10,000      |
| Black Diggers Digital Stories   | Queensland Government                | 2014 | \$37,000      |
| Our Aunties and Uncles Digital Stories  | Federal Government                   | 2014 | \$25,000      |
| Multicultural events  | Queensland Government                | 2014 | \$27,000      |
| Community Action for a Multicultural Society<br>Local Area Multicultural Partnerships | Queensland Government                | 2014 | \$234,808     |
| Sterritt Project  | Queensland Government                | 2014 | \$10,000      |
| NAIDOC event 9 July   | Queensland Government                | 2014 | \$1,500       |
| Kings and Queens Pacific Rugby Group  | Queensland Government                | 2014 | \$5,000       |
| Braking The Cycle   | Queensland Government                | 2014 | \$15,000      |
| Krank   | Queensland Government                | 2014 | \$35,000      |
| Indigenous and Multicultural Soccer Program   | Queensland Government                | 2014 | \$20,000      |
| Total   |                                      |      | \$5,884,308   |
| Investment committed  |                                      |      |               |
| Logan Renewal Initiative  | Logan City Community Housing Company | 2014 | \$650,000,000 |

### July 2014 - December 2014

Please note, the Queensland Government Departments identified in this document refer to departmental structure before the 31 January 2015 State Election.



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# Education

#### ACTION

#### Education 1.1

Explore opportunities to encourage school attendance through different initiatives including expanding early intervention programs and modelling after programs that are considered well regarded in the City of Logan.

#### ACHIEVEMENT/UPDATE

#### Best Start program

Logan City Libraries has launched the Best Start program in partnership with the State Library of Queensland. It is a family literacy program for young children from 0–5 years and their families. Delivered across Queensland, it directly supports parents and primary caregivers as the child's first and most important teacher, and will provide parents and caregivers with increased access to resources they need through public libraries. Logan City Council is linking the program to the Logan Together initiative (see page 32).

#### Disengagement and Attendance Forum

Held at Logan Diggers on 7 November 2014, the forum consulted with a range of government, non-government and community members to ascertain issues that affect Aboriginal and Torres Strait Islander students attending school, and develop a cross-government and community strategy that will improve disengagement and attendance rates.

#### • Speaking Promotes Education and Knowledge

The SPEAK (Speaking Promotes Education and Knowledge) app was launched in Queensland schools in December 2014 to further educate parents and caregivers on early childhood development. It is now available in Logan schools.

#### • Logan Indigenous Youth Forum

This forum, funded by the Department of Aboriginal and Torres Strait Islander and Multicultural Affairs was held on 15 November 2014 at the Woodridge State High School Community Hub and hosted in partnership with the Department of Education, Training and Employment, BoysTown and Worklinks.

#### DIRECT STAKEHOLDERS/PARTNERS

- Logan City Council
- State Library of Queensland

- Queensland Department of Education, Training and Employment
- Woodridge State High School
- Queensland Department of Education, Training and Employment
- Queensland Department of Aboriginal and Torres Strait Islander and Multicultural Affairs
- Queensland Department of Education, Training and Employment
- BoysTown
- Worklinks



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| ACTION  | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS   |
|---|--|--|
| Education 1.2<br>Explore opportunities to reduce barriers to<br>higher education for New Zealand citizens.  | • Pacific Youth Research Symposium<br>More than 120 people from academic, education, health, government and<br>church organisations came together on<br>27 November 2014 at Woodridge State High School to learn new<br>strategies to better engage with Pacific youth. The symposium was<br>coordinated by the Woodridge State High School Community Hub and<br>featured five leading international Pasifika experts. | <ul> <li>Woodridge State High School Community Hub</li> <li>Woodridge State High School</li> <li>Griffith University</li> <li>Australian National University</li> </ul>  |
| Education 1.3<br>Advocate to raise awareness of different<br>cultures from a young age.   | • The State Government is progressing initiatives identified in the City of Choice Status Report: January-June 2014.   | <ul> <li>Queensland Department of Education, Training<br/>and Employment</li> </ul>  |
| Education 1.4<br>Develop a whole-of-community plan to support<br>children and their families from birth through to<br>school and adulthood.   | • Logan Together<br>Griffith University is formalising arrangements to host the Logan<br>Together backbone organisation, including preparing a memorandum<br>of understanding and drafting position descriptions. (See Social<br>Infrastructure 5.2 on page 32.)   | <ul> <li>Griffith University</li> <li>Logan Together Working Group</li> <li>City of Choice Leadership Team</li> <li>Logan City Council</li> <li>Queensland Department of Communities, Child Safety and Disability Services</li> <li>Australian Government</li> </ul> |
| Education 1.5<br>Work with key stakeholders in planning for<br>the Meadowbrook Knowledge Precinct, to<br>strategically consider the assets, programs,<br>and economic drivers for TAFE, universities and<br>educational services and their links to the urban<br>environment. | • <b>Meadowbrook Precinct</b><br>On 18 July 2014, the Deputy Director-General for the Department<br>of State Development, Infrastructure and Planning toured the<br>Meadowbrook precinct with the Division 6 Councillor and Council staff<br>and committed to assigning a case worker to work with Logan City<br>Council in planning for the area.   | <ul> <li>Logan City Council</li> <li>Queensland Department of State Development,<br/>Infrastructure and Planning</li> <li>Griffith University</li> </ul>   |
|   | • Visit by former Minister for Education, Training and Employmen<br>The Minister visited Griffith University Logan Campus on<br>10 December 2014 for an update on Meadowbrook Precinct planning<br>and City of Choice education initiatives.   | <ul> <li>Griffith University</li> <li>Former Queensland Minister for Education,<br/>Training and Employment</li> <li>Logan City Council</li> </ul>   |

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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|---|---|---|
| Education 1.6<br>Ensure schools in the City of Logan are<br>appropriately resourced and supported to<br>assist educators to support young people. | • Logan City Centre for Teaching Excellence<br>Planning continued in November and December 2014 for the Logan<br>City Centre for Teaching Excellence, which will provide targeted and<br>supportive pathways for pre-service teachers into full-time, permanent<br>employment in low socio-economic status schools in the City of Logan.                  | <ul> <li>Queensland Department of Education, Training<br/>and Employment</li> <li>Griffith University</li> <li>Logan Teacher Education Industry Advisory Group</li> </ul>   |
|   | • Follow up from Logan Staffing Symposium<br>Representatives from Council and the City of Choice Leadership Team<br>met with the Minister for Education, Training and Employment on 5<br>August 2014 to discuss the findings of the Logan Staffing Symposium<br>held in June 2014. The Logan Together collective impact initiative was<br>also discussed. | <ul> <li>Queensland Department of Education, Training<br/>and Employment</li> <li>City of Choice Leadership Team</li> <li>Logan City Council</li> </ul>   |
|   | • <b>Community Engagement Conference</b><br>Woodridge State High School delivered this conference on<br>16 September 2014 for Logan teachers, support staff, school<br>administrators and service providers, to share learnings on community<br>engagement and strengthen partnerships.   | <ul> <li>Woodridge State High School Community Hub</li> <li>Woodridge State High School</li> <li>Queensland Department of Education, Training<br/>and Employment</li> <li>Enable Schools Network</li> <li>BoysTown</li> <li>Logan: Better Futures, Local Solutions</li> </ul> |





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# Employment

| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|---|---|---|
| Employment 2.1<br>Establish a group of employment service providers<br>and industry to promote and further encourage<br>entry level positions to be filled by people from high<br>unemployment areas. | • Skills for Industry<br>On 17 October 2014, the Federal Assistant Minister for<br>Employment met with Netherlands-based textile manufacturer<br>Vadain to gain industry perspective on the Skills for Industry<br>model (Jobs Services Australia memorandum of understanding<br>developed between the JSA providers and Logan City Council). | <ul> <li>Australian Government (Department of<br/>Employment)</li> <li>Logan City Council</li> <li>Jobs Services Australia providers</li> <li>City of Choice Leadership Team</li> </ul> |
|   | Discussions continued with Vadain, now based in Crestmead,<br>regarding a second round of recruitment in October/November,<br>based on the Skills for Industry Model.   | <ul><li>Logan City Council</li><li>JSA service providers</li></ul>  |
|   | Council and the Queensland Department of Education, Training<br>and Employment met with The Coffee Club in November 2014<br>to discuss using the Skills for Industry model to source staff for a<br>new restaurant opening in the City of Logan in February.  | <ul> <li>Logan City Council</li> <li>Queensland Department of Education, Training<br/>and Employment</li> <li>Jobs Services Australia providers</li> </ul>                              |
|   | The Deputy Secretary for the Federal Department of Employment described the Skills for Industry model as best practice, during a meeting with the City of Choice delegation in Canberra in July 2014.   | <ul> <li>Logan City Council</li> <li>City of Choice Leadership Team</li> <li>Australian Government (Department of Employment)</li> </ul>  |

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#### ACTION

#### **Employment 2.2**

Identify holistic programs that work in the area of resolving long-term unemployment and seek ways to initiate, grow and advocate for these programs in the City of Logan.

#### ACHIEVEMENT/UPDATE

#### • Work for the Dole

The Work for the Dole Coordinator contract in the City of Logan was awarded to MaxNetwork in September 2014. (The Logan community remains a high priority for the Federal Department of Employment as one of the selected areas across Australia for a Work for the Dole program). Feedback on projects is delivered through the Department's Employment Project Officer.

In October 2014, the Federal Department of Employment opened the entire contracted employment services for tender (worth \$5.3b), with tenders closing on 19 November 2014. The majority of new employment services will begin on 1 July 2015.

#### Employment training

On 27 October 2014, the Logan Office of Economic Development • TAFE Queensland Brisbane and TAFE Queensland (Brisbane) held a Learning and Development Network meeting about updated training funding available from all levels of government.

#### **Queensland Migrant Small Business Expo**

Access Community Services hosted this inaugural expo on 4 September 2014, which was funded by the Queensland Government. It was a one-day event aimed at helping current or potential migrant business owners to navigate the requirements and obligations associated with running a small business in the City of Logan. More than 250 people attended, with 24 exhibitors. Logan City Council was a sponsor and was among exhibitors.

#### DIRECT STAKEHOLDERS/PARTNERS

- Australian Government
- MaxNetwork
- Logan City Council

- Logan City Council
- Access Community Services
- Queensland Department of Aboriginal and Torres Strait Islander and Multicultural Affairs
- Queensland Department of Tourism, Major Events, Small Business and the Commonwealth Games
- Queensland Cultural Diversity Week
- Logan City Council



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| ACTION  | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS  |
|---|--|---|
| <b>Employment 2.3</b><br>Contribute to Logan City's existing and new economic development and planning strategies.  | • Skills for Industry recognition<br>The City of Choice Skills for Industry initiative was a finalist in<br>the Business/Industry Development Project category at the<br>Economic Development Australia Awards on 30 October 2014.   | <ul> <li>Logan City Council</li> <li>Australian Government</li> <li>City of Choice Leadership Team</li> </ul> |
|   | • Business investment<br>In September 2014, Logan City Council helped facilitate a signing<br>ceremony between the land owner and investor of a \$550m<br>tourism-related development project in Carbrook.   | Logan City Council  |
| Employment 2.4<br>Advocate for the exploration of the underlying reasons,<br>issues and facts behind long-term unemployment in<br>high impact areas of the City of Logan. | • Advocating for flexibility and collaboration<br>When the Federal Employment Services contract went to tender,<br>Logan City Council participated in formal consultation and<br>advocated for changes to the model, based on its experience<br>through the Skills for Industry initiative. Through the Logan Office<br>of Economic Development, Council emphasised the need for<br>collaboration and flexibility, based on local labour market needs<br>and to address underlying issues. | Employment)   |
|   | • National funding update<br>Logan City Council worked with TAFE Queensland to host a<br>National Funding Update at the Loganlea campus on 27 October<br>2014 to help local service providers and the business community<br>understand what funding is available, and how new funding<br>programs can best match the unique needs of Logan City.   |   |

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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS   |
|---|---|--|
| <b>Employment 2.5</b><br>Promote and facilitate provision of infrastructure in<br>rural or growth areas to encourage establishment<br>of local businesses and create employment<br>opportunities in these areas, for example Flagstone<br>and Yarrabilba. | • Workforce development<br>A South Western Corridor Workforce Development workshop<br>was held on 27 November 2014. It was hosted by Logan<br>City Mayor Pam Parker and attended by representatives<br>of the Queensland Department of Education, Training and<br>Employment, Peet, Lend Lease, Harrison Development Group,<br>Urban Development Institute of Australia Logan/Gold Coast,<br>Logan Chamber of Commerce, See City Pty Ltd and Logan City<br>Council. The aim was to address the workforce development<br>needs across the western corridor, including Yarrabilba and<br>Flagstone. | <ul> <li>Logan City Council</li> <li>Queensland Department of Education, Training<br/>and Employment</li> <li>Logan Chamber of Commerce</li> <li>Urban Development Institute of Australia</li> <li>Other stakeholders as listed on left</li> </ul> |
| <b>Employment 2.6</b><br>Develop programs and strategies that encourage social enterprise opportunities.  | • Social enterprise<br>Council attended the Local Buy Social Procurement and<br>Economic Development Forum held in Brisbane on 17 October<br>2014, presented by Local Buy, Social Procurement Australasia<br>and ArcBlue. Council is continuing to investigate social enterprise  | Logan City Council   |

opportunities. Potential opportunities may exist through Logan City Community Housing, which will manage social housing in

the City of Logan from mid-2015.



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#### ACTION

#### **Employment 2.7**

Optimise use of trade training centres at schools to create greater opportunities for access by students and non-students during and outside of normal school hours.

#### ACHIEVEMENT/UPDATE

#### • Trade training centres in schools

During November 2014, Council and the Department of Education, Training and Employment (DETE) staff met with Kingston College and Marsden State High School to see what opportunities for businesses exist with their respective trade training centres.

Council and DETE staff also introduced the YMCA Trade Training Centre in Kingston to a major regional employer interested in potentially using the centre as part of technical education required for a community project.

#### DIRECT STAKEHOLDERS/PARTNERS

- Logan City Council
- Queensland Department of Education, Training and Employment





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# Housing

| ACTION   | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|--|---|---|
| Housing 3.1<br>Progress implementation of the Logan Renewal<br>Initiative.   | <ul> <li>Logan City Community Housing On 13 September 2014, the Minister for Housing and Public Works announced that not-for-profit housing provider Logan City Community Housing (LCCH) would manage social housing across the City of Logan from mid-2015 as part of the Logan Renewal Initiative. The Logan Renewal Initiative is a 20-year plan to renew and revitalise the Logan community. LCCH will: <ul> <li>manage more than 4,500 housing units (transferred from the Queensland Government)</li> <li>replace more than 1,000 aging social houses</li> <li>build 500 social and 1,000 affordable housing units for rent and purchase.</li> </ul> </li> <li>LCCH will work closely with existing housing and support agencies to provide ongoing services to tenants.</li> <li>The project represents a \$650m investment in the City of Logan by LCCH.</li> </ul> | <ul> <li>Logan City Community Housing</li> <li>Queensland Department of Housing and Public Works</li> <li>Logan City Council</li> </ul> |
| Housing 3.2  | Working together     Logan City Community Housing Board (LCCH) members met with   | <ul><li>Logan City Community Housing Board</li><li>Logan City Council</li></ul>   |
| Work with the State Government to identify and<br>address the challenges faced with the Logan<br>Renewal Initiative to help facilitate changes to<br>housing stock in the City of Logan. | Logan City Councillors on 4 December 2014 to set the foundation<br>for a future effective working relationship. Work was undertaken<br>in December 2014 to develop the memorandum of understanding<br>between Council and LCCH.   | <ul> <li>Queensland Department of Housing and Public<br/>Works</li> </ul>   |

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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS   |
|---|---|--|
| Housing 3.3<br>Advocate for stronger partnerships between<br>support services and housing providers to<br>address housing and homelessness issues.                      | <ul> <li>Housing and homelessness Logan City Council and the City of Choice Leadership Team have been: <ul> <li>advocating for the continuation of the National Partnership Agreement on Homelessness that concludes on 31 June 2015</li> <li>supporting government and local stakeholders to develop a plan for homelessness for Logan City</li> <li>developing key performance indicators around homelessness for the next State of the City report</li> <li>actively participating in the Housing and Homelessness Network meetings hosted by the Queensland Government.</li> </ul> </li> <li>Also refer to the Queensland Government's Status Report: January-June 2014.</li> </ul> | <ul> <li>Australian Government</li> <li>Queensland Government</li> <li>Logan Housing and Homelessness Network</li> <li>Logan City Council</li> </ul> |
| Housing 3.4<br>Promote housing diversity in the City of Logan<br>through the Planning Scheme and through<br>coordinating clear direction for future growth<br>patterns. | <ul> <li>Logan City Planning Scheme Logan City Council adopted the new Logan City Planning Scheme in December 2014 and the document was sent to the Queensland Government for review and approval. The draft scheme includes several measures to improve housing diversity, such as:</li> <li>new zones and precincts encourage higher density residential development near centres and public transport</li> <li>inclusion of new housing types, such as 'dual-key' homes</li> <li>inclusion of newly planned residential areas.</li> </ul>  | <ul> <li>Logan City Council</li> <li>Queensland Department of State Development,<br/>Infrastructure and Planning</li> </ul>                          |
| Housing 3.5<br>Maintain town planning practices that allow for<br>innovative housing solutions in greenfield areas.   | • Advocating for innovative housing solutions<br>Council continued to advocate to Economic Development Queensland<br>and developers to deliver the best possible mix of residential options to<br>improve housing choice and diversity in these areas.  | Logan City Council   |

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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|---|---|---|
| Housing 3.6<br>Evaluate and facilitate redevelopment<br>opportunities of brownfield sites in the City of<br>Logan.  | • <b>Redeveloping brownfield sites</b><br>Work was under way in December 2014 to develop the memorandum<br>of understanding between Logan City Council and Logan City<br>Community Housing.   | <ul> <li>Logan City Community Housing</li> <li>Logan City Council</li> </ul>                                  |
|   | Council, the City of Choice Leadership Team and the Queensland<br>Government continued to work in partnership in planning for the<br>Meadowbrook Knowledge Precinct.  | <ul> <li>Queensland Government</li> <li>Logan City Council</li> <li>City of Choice Leadership Team</li> </ul> |
| Housing 3.7<br>Build community pride through enhancing the<br>quality and appearance of outdoor and common<br>spaces of housing through creating social<br>enterprises focused on employment opportunities.   | There are opportunities for this action to link to Action 2.6.  | Logan City Council  |
| Housing 3.8<br>Develop an affordable housing and/or an<br>affordable living strategy in the City of Logan for<br>households on low to moderate incomes.   | To be actioned. Council and the City of Choice Leadership Team will<br>work in partnership with the Queensland Government on this initiative<br>Also refer to the Queensland Government's City of Choice Status<br>Report: January-June 2014. | <ul> <li>Queensland Government</li> <li>Logan City Council</li> <li>City of Choice Leadership Team</li> </ul> |
| Housing 3.9<br>Provide opportunities to educate and increase<br>communication with property managers, real<br>estate agents and service providers on housing<br>needs, lifestyle choices, and tenure histories for<br>people from different cultural backgrounds to<br>facilitate opportunities and remove barriers for<br>those households to secure private rental housing. | This is primarily a Queensland Government responsibility, supported<br>by business, community organisations and Council.<br>Refer to the Queensland Government's City of Choice Status Report:<br>January-June 2014.                          | Queensland Government   |





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# Safety

| ACTION   | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS   |
|--|--|--|
| Safety 4.1<br>Identify, support and build on existing<br>community-based safety initiatives such as<br>Neighbourhood Watch and Crime Stoppers<br>to build the capacity of both individuals and<br>groups in the community. | • <b>Community Organisation Leadership Development Day</b><br>More than 100 people from 70 community-based organisations attended the first<br>Organisational Leadership Development Day at the Logan Entertainment Centre<br>in July 2014. This day aimed to build capacity of individuals and groups in the<br>community, including Neighbourhood Watch and Crime Stoppers. Organised by<br>Logan City Council, it covered topics including leadership, governance and safety. | Logan City Council   |
|  | • <b>Crestmead Neighbourhood Watch Road Safety Expo</b><br>Council representatives attended this expo, held on 19 October 2014. Council<br>continued to provide support to this group as a member of the expo organisation<br>committee and also provided two car immobiliser vouchers (see 4.7).  | <ul> <li>Logan City Council</li> <li>Crestmead Neighbourhood Watch</li> <li>Queensland Police Service</li> </ul> |
|  | • Crime Stoppers<br>In December 2014, Council held a meeting with Crime Stoppers Queensland<br>Operational Manager and the Logan-Beaudesert Crime Stoppers Committee<br>Chairperson to discuss building the committee's capacity, including providing<br>guidance and support. The meeting delivered positive outcomes regarding the   | <ul><li>Logan City Council</li><li>Crime Stoppers</li></ul>  |

committee's future direction and practical ideas were also offered around fund

raising and awareness raising.

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| ACTION   |  | DIRECT STAKEHOLDERS/PARTNERS   |
|--|--|--|
| ALTION   | ACHIEVEMENT/UPDATE   | DIRECT STAREHOLDERS/PARINERS   |
| Safety 4.2<br>Create stronger neighbourhood connectivity<br>and relationships through initiatives that<br>promote local pride and generate social<br>networks such as street barbecues, picnics<br>in the park and welcoming kits. | • Crestmead Week of Action<br>More than 150 people attended a picnic at Pinnington Park on 30 August 2014<br>as part of the Crestmead Week of Action. Council, Queensland Police Service<br>(QPS), Neighbourhood Watch, Probation and Parole and Crime Stoppers were on<br>hand to provide safety-related information. It capped off a week of Crestmead-<br>focused safety activities, including graffiti and litter removal, park beautification,<br>Crime Prevention Through Environmental Design park audits, mobile safety camera<br>deployment and Life Skills Session. The Weeks of Action are a partnership initiative<br>between QPS and Council. | <ul> <li>Logan City Council</li> <li>Queensland Police Service</li> <li>Neighbourhood Watch</li> <li>Probation and Parole</li> <li>Crime Stoppers</li> <li>Crestmead PCYC</li> </ul> |
| Safety 4.3<br>Develop an overarching safety plan that<br>explores and surveys perceptions of safety<br>and identifies citywide hot spots and<br>suitable local responses to perceptions and<br>realities of safety.                | • Crime and Media Perceptions Report<br>A Griffith University criminology student completed placement with Council's<br>Community Development and Safety Team in October 2014 and delivered a Logan<br>Crime and Media Perception report. This report will now inform the Safety Report<br>Card currently being developed.   | Logan City Council   |
|  | • Safety Plan<br>Planning and initial research was undertaken in December 2014, with a concept<br>developed for an overarching Safety Plan. The Safety Plan will link to and support<br>the Safety Report Card and will replace the current Safe City Strategy, due to expire<br>at the end of 2015.   | Logan City Council   |
| Safety 4.4<br>Develop a rolling program of Crime<br>Prevention Through Environmental Design<br>(CPTED) audits, undertaken in partnership<br>with Queensland Police Service (QPS) and<br>the community.                             | • CPTED audits<br>Council staff and police completed a number of proactive CPTED lighting and way-<br>finding audits across the City of Logan from July to December 2014. These are part<br>of the series of proactive QPS and Council CPTED audits rolling out across the city.   | <u> </u>   |



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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|---|---|---|
| Safety 4.5<br>Prepare a safety report card comprising key<br>safety indicators, with a view to using the<br>report to address incorrect perceptions of<br>safety and identifying areas where we need<br>to work together on strategies to improve<br>the city's safety performance. | • Meeting with the Queensland Police Commissioner<br>On 20 August 2014, the City of Choice Leadership Team Chair and Logan City<br>Deputy Mayor met with the Queensland Police Commissioner, the Acting Assistant<br>Commissioner (South Eastern Region) and Acting Chief Superintendent District<br>Officer (Logan District). It was an opportunity to discuss the wide range of actions<br>being delivered through the City of Choice Two-Year Action Plan, explore new<br>partnership opportunities and discuss other Action Plan priorities, including<br>developing an overarching Safety Plan for the City of Logan and building on existing<br>community-based safety initiatives. | <ul> <li>City of Choice Leadership Team</li> <li>Logan City Council</li> <li>Queensland Police Service</li> </ul> |
|   | • <b>Safety Report Card</b><br>Planning and initial research was undertaken in December 2014, with a concept<br>developed for a Safety Report Card. The report card will include a literature review<br>of key safety indicators and collation of relevant data regarding perceptions of<br>safety in the City of Logan. The Safety Report Card will link to and support the<br>Safety Plan.  | <ul><li>Logan City Council</li><li>Queensland Police Service</li></ul>  |
|   | • Crime reduction update<br>The District Officer from the Logan Police District provided a snapshot of crime<br>reductions and the ongoing actions as part of the Logan: City of Choice milestone<br>event on 5 September 2014.   | Queensland Police Service   |

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| ACTION  | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS   |
|---|--|--|
| Safety 4.6<br>Provision of additional monitoring room<br>resources. | • Safety Camera Program Monitoring Room Redevelopment Project<br>The Logan Safety Camera Program Monitoring Room Redevelopment project was<br>completed in December 2014. The state-of-the-art monitoring facility will continue<br>to service Council's needs well into the future. The monitoring room is a purpose-<br>built facility that is more accessible, provides space for additional monitoring<br>officers, and incorporates a state-of-the-art monitoring wall and video management<br>system. The room operates 24 hours a day, seven days a week, 365 days a year<br>by two fully-trained monitoring staff members. Queensland Government funding<br>(\$250,000) towards this project was approved in the context of the Logan: City of<br>Choice Two-Year Action Plan 2013-2015. Logan City Council contributed \$1.06m to<br>the project. |  |
| Safety 4.6<br>Expansion of the safety camera network.               | • Logan Central/Woodridge CCTV<br>The Queensland Government contributed funding for five additional CCTV cameras<br>in Logan Central and Woodridge. The funding was provided through the Local<br>Government Grants and Subsidies Program and in the context of the Logan:<br>City of Choice Action Plan 2013-2015. This represented 40% of project funding,<br>with Logan City Council providing 60% of funding. These new cameras were<br>commissioned in August 2014 and have since been a highly effective addition to<br>the program. Council has received positive feedback from police about their value<br>in creating a safer Logan.  | <ul> <li>Logan City Council</li> <li>Queensland Department of Local<br/>Government, Community Recovery and<br/>Resilience</li> </ul> |
|   | • New safety cameras<br>Council was successful in receiving \$1.4m through the Federal Government Safer<br>Streets Program to install up to 25 new CCTV cameras across Logan City. By<br>December 2014, Council had completed Phases 1 and 2 of this project, including<br>technical assessment and intelligence to help identify proposed locations of the<br>new cameras, which are due to be operational by July 2015.  | <ul> <li>Logan City Council</li> <li>Australian Government (Department of Attorney General)</li> </ul>                               |



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| ACTION   | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS   |
|--|--|--|
| Safety 4.7<br>Determine opportunities to enhance safety<br>for legitimate users of public spaces,<br>including parks, transport nodes, shopping<br>precincts and community facilities. | • <b>Operation Bounce Back</b><br>The 2014 Operation Bounce Back campaign was launched in October. The annual campaign raises awareness around car security, prevents car theft throughout the City of Logan, and includes competitions involving car immobilisation and security tips. The campaign is a joint initiative between Council and National Motor Vehicle Theft Reduction Council. | <ul> <li>Logan City Council</li> <li>National Motor Vehicle Theft Reduction<br/>Council</li> <li>Queensland Police Service</li> <li>Neighbourhood Watch</li> <li>Crime Stoppers</li> <li>Logan PCYC (Braking the Cycle)</li> </ul> |
|  | • Queensland Rail Logan Local Security Forum<br>In November 2014, Council hosted the Queensland Rail Logan Local Security<br>Forum, which brought together key stakeholders in rail safety across the City of<br>Logan to discuss issues and emerging trends occurring on and around Logan's<br>eight train stations.  | <ul><li>Logan City Council</li><li>Queensland Rail</li></ul>   |
|  | • <b>Bike patrols</b><br>A highly visible joint bicycle patrol initiative was undertaken between the<br>Queensland Police Service and Council staff during the Crestmead Week of<br>Action in August 2014, which helped confirm Council and police commitment to<br>Crestmead.   | <ul><li>Queensland Police Service</li><li>Logan City Council</li></ul>   |
| Safety 4.8<br>Acknowledge and promote the positive<br>community outcomes relating to the<br>provision of additional police officers,<br>including police liaison officers.             | • Police liaison officers<br>In December 2014, the City of Choice Leadership Team identified advocacy for<br>additional culturally appropriate police liaison officers in the City of Logan as one of<br>its priorities for 2015.  | <ul><li>City of Choice Leadership Team</li><li>Queensland Police Service</li></ul>   |





LOGAN: City of Choice

## Social infrastructure

#### ACTION

#### ACHIEVEMENT/UPDATE

#### **Social infrastructure 5.1**

Explore opportunities to engage with Logan youth, including opportunities for young people to connect with and inform citywide policy and youth programs, and opportunities that support and promote youth-driven initiatives. • Student council

A meeting of the Enable Network Student Council was held at Logan City Council on 30 July 2014. It was a step towards more closely connecting young people with Council and City of Choice initiatives.

#### • Up Close and Personal with Jay Laga'aia Tour

Almost 600 Logan parents and caregivers, high school students, university students and community members participated in engaging workshops with actor Jay Laga'aia in July 2014. Jay delivered six workshops over two days to promote connected communities and social cohesion through education and performing arts. The workshops were held at BoysTown in Kingston, St Francis College in Crestmead, Woodridge State High School and Marsden State High School. A 'JAMMIN Session' was also held at the Griffith University Logan campus as a professional development opportunity for Pacific Island students, and Access Community Services hosted a workshop for young people from culturally diverse backgrounds.

#### Youth engagement

The City of Choice Leadership Team community representative for youth undertook extensive engagement with existing youth networks in the City of Logan, attending the Logan Youth Arm Summit and Logan Youth Sector Workshop in October 2014. Information gleaned through this engagement identified youth who were disengaged and at-risk, to form the basis for future decision-making regarding youth engagement and alignment of services. Another key event was the Pacific Island Children and Adolescent Mental Health Wellbeing and Education forum (18 November 2014). Mental Health practitioners, staff and providers participated in this day, presented by the Transcultural Mental Health Youth Network and hosted by the Woodridge State High School Community Hub.

#### DIRECT STAKEHOLDERS/PARTNERS

- Enable Network Student Council
- Woodridge High School Youth Hub
- Logan City Council
- Logan City Council
- State Library of Queensland
- Woodridge State High School
- BoysTown
- Access Community Services
- Griffith University
- Queensland Department of Aboriginal and Torres Strait Islanders and Multicultural Affairs
- City of Choice Leadership Team
- Woodridge State High Community Hub

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| ACTION   | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS |
|--|---|------------------------------|
| Social infrastructure 5.2<br>Advocate for a collective impact<br>framework for Logan service providers.  | • Logan Together<br>See separate listing on page 32.  |                              |
| Social infrastructure 5.3<br>Conduct an accessibility audit of sport,<br>recreation and community facilities to<br>improve access to and make better use of<br>facilities to increase participation.   | • <b>Sport Infrastructure Strategy</b><br>In December 2014, Logan City Council collated statistical data as a step in<br>completing this strategy.  | Logan City Council           |
| Social infrastructure 5.4<br>Explore issues and review impacts of<br>insurance requirements for community<br>groups and other financial barriers<br>to access sport and community<br>opportunities to provider greater access<br>to these opportunities by the public. | • Leasing strategy<br>In December 2014, Logan City Council considered feedback from community groups<br>leasing Council facilities and started investigating policy amendments associated with<br>building insurance. |                              |

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| ACTION   | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS |
|--|--|------------------------------|
| Social infrastructure 5.5<br>Explore opportunities through a workshop<br>between the Leadership Team and<br>Logan City Council to identify and attract<br>sporting opportunities in Logan activity<br>centres.   | • Logan Metro Sports Park<br>Council continued to progress planning and delivery of this project, with a<br>consultant engaged in October 2014 to develop detailed designs. The project is a<br>significant investment in sporting infrastructure for the community and will provide<br>a premier venue for organised sports and recreational activities. As part of the<br>project, unique partnerships have already been formed between Logan City<br>Council and elite level junior sports development programs such as the Broncos<br>Junior Sports Academy. | Logan City Council           |
| Social infrastructure 5.6<br>Work with Logan City Council to develop<br>programs to welcome new families to<br>the community and provide them with<br>information to familiarise them with<br>their local community and encourage<br>participation in community and sporting<br>opportunities. | • Welcoming initiatives<br>Council has established an internal working group to identify initiatives for<br>welcoming residents.   | • Logan City Council         |
| Social infrastructure 5.7  | Initial research has commenced.  | • TBC                        |
| Develop an inclusive strategy for  |  |                              |

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Develop an inclusive strategy for engagement and participation for those with addiction and mental health issues.

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# Logan Together

Social infrastructure 5.2: Advocate for a collective impact framework for Logan service providers.

#### **Direct stakeholders/partners**

- City of Choice Leadership Team
- Logan Together Working Group
- Griffith University
- Logan Child Friendly Community Consortium Trust
- Logan City Council
- Queensland Government
- Australian Government
- Family and early child development service providers in the City of Logan
- Communities for Children

#### Overview

The Logan Together initiative is a 'collective impact approach' for early childhood development (education, health, social and wellbeing) for children aged birth to eight years in the City of Logan. As of December 2014, 37 government and non-government agencies and early childhood service providers had become official partners. Logan Together has now received funding commitments from all three levels of government and philanthropic supporters.

#### Advocacy

On 23 July 2014, Council representatives (including Logan City Deputy Mayor), the City of Choice Leadership Team and Logan Together Working Group, met with the Queensland Government Social Services Sub-Committee of Cabinet to discuss the Logan Together initiative. The sub-committee membership included:

- Treasurer and Minister for Trade (Chair)
- Minister for Health
- Minister for Housing and Public Works
- Minister for Communities, Child Safety and Disability Services
- Minister for Aboriginal and Torres Strait Islander and Multicultural Affairs
- Assistant Minister for Child Safety
- Assistant Minister for Finance, Administration and Regulatory Reform.



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Meetings about Logan Together were also held with a number of Federal and State Government executives and Ministers between July and December 2014:

#### **Federal Government**

- Federal Secretaries and Deputy Secretaries (30 and 31 July 2014) from Federal departments including:
  - Prime Minister and Cabinet
  - Social Services
  - Human Services
  - Health
  - Attorney General and the Arts
  - Education
- State Manager of the Federal Department of Social Services and the Acting Director of Settlement and Multicultural Affairs, Federal Department of Social Services (24 July 2014 and 7 August 2014).

#### State Government

- Queensland Minister for Education, Training and Employment (24 July 2014)
- Director-General of the Queensland Department of Community Services, Child Safety and Disability Services (11 August 2014)
- Director-General of the Queensland Department of Health (20 August 2014)

#### **Backbone organisation**

In October 2014, Griffith University was selected as interim host for the Logan Together backbone organisation, a new professional body that will coordinate participant agencies. A memorandum of agreement between Logan Together and the university was well advanced by December 2014 (to be signed in February 2015).

In December 2014, position descriptions were finalised for the Executive Director and Office Manager for the backbone organisation (to be advertised in March 2015).

#### Governance

The Logan Child Friendly Community Consortium was officially appointed in December 2014 as the body through which government and philanthropic funds will be delivered to Logan Together in the interim.

The backbone organisation will be overseen by a Cross-Sector Leadership Table. Former Director-General of the Queensland Department of Communities, Child Safety and Disability Services, Margaret Allison, has agreed to be the founding independent Chair of this group.

An interim governance body was created in December 2014 as part of the Logan Child Friendly Community Consortium Trust. It comprises representatives from the Logan Together Working Group, the Logan Child Friendly Community Consortium, Logan City Council, City of Choice Leadership Team, and Margaret Allison (as inaugural chair of the Cross-Sector Leadership Table).



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#### Engagement

Members of the Logan Together Working Group continued to engage extensively between July and December 2014.

- Information on Logan Together was provided as part of structured engagement delivered in November 2014 by Communities for Children, a Logan Together partner. Nine sessions were held across the city to identify early childhood development strengths, issues and needs in the Logan community, and changes the community wants to see. The sessions were attended by practitioners, parents and caregivers, and outcomes support the shared agenda and will inform the shared measures for Logan Together.
- The Logan Together Working Group Chair met in November and December 2014 with Medicare Local and Metro Health (Queensland Health) regarding involvement in the Logan Together Working Group.
- On 25 September 2014, the University of New South Wales Centre for Social Impact, visited Logan to learn more about Logan Together, with a full day of interviews conducted with members of the Logan Together Working Group.
- An overview of the Logan Together initiative was presented at:
  - Logan's Cultural Leaders Advisory Group and the Aboriginal and Torres Strait Islander Partnership Group meetings in October 2014
  - Woodridge State High School Community Hub Community Engagement Conference in September 2014, and the Logan Mental Health Professional Network and the Early Learning Partnership Summit in November 2014.

#### Funding and support

#### Australian Government

In December 2014, Logan Together was successful in its grant bid for \$250,000 over three years through the Department of Social Services' Strengthening Communities (Community Development and Participation) grant. The Department has also provided a senior executive on secondment to the Department of Communities, Child Safety and Disability Services to work on collective impact models, including Logan Together, as part of an additional \$250,000 of in-kind support.

#### **Queensland Government**

In December 2014, the former Queensland Government committed in-principle support over three years towards Logan Together, dependent on matching Federal Government investment. It also created a cross-government reference group to help identify how Logan Together might work within government. Discussions are now under way with the new Queensland Government.

#### Logan City Council

Council has committed \$80,000 to Logan Together. Council continues to provide coordination, administration and communication support for the Logan Together Working Group during the transition to the backbone organisation.

#### Philanthropic

In October 2014, Logan Together was named as one of three initiatives to receive philanthropic support from the ten20 Foundation. This support means Logan Together will receive \$450,000 over three years (including \$50,000 a year in in-kind support). As part of this partnership, Logan Together will contribute at a national level by participating in the Opportunity Child Learning Community, a collaboration between the ten20 Foundation and the Australian Research Alliance for Children and Youth.

In September 2014, Logan Together was named as one of 11 communities shortlisted in The Search, a philanthropic initiative by the Centre for Social Impact. The Search is offering support worth up to a million dollars for a collective impact project in Australia. (The final community will be selected and announced in March 2015). As part of that shortlisting, Logan Together received \$5,000 in December 2014 to produce the Logan: State of the Children report. The report will provide baseline data for the early childhood road map at the heart of the Logan Together initiative.

#### Other

The Australian Red Cross, a collective impact partner (one of 37 official partners to date), has also committed \$75,000 to Logan Together.

Information about Logan Together is now available online: www.logan.qld.gov.au/community-support/city-of-choice/logan-together





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### Social infrastructure: Communication and community involvement

| ACTION   | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS |
|--|--|------------------------------|
| Communication<br>and community<br>involvement 6.1<br>Develop and market<br>a vision of the City of<br>Logan to help improve<br>the city's perception of<br>itself.   | • Logan City 'Pride' piece, Hidden Gems coffee table book and banners<br>Logan City Mayor Pam Parker launched the city's much anticipated pride video at a special event at<br>the Logan Entertainment Centre on 3 October 2014. The video showcases Logan's pride through its<br>people, featuring local people in local locations. The new City Pride Program also features the Hidden<br>Gems coffee table book, which showcases images from across the City of Logan, taken by locals,<br>some of which also feature on banners around the city. | • Logan City Council         |
| Develop and market<br>a vision of the City<br>of Logan that is<br>reflected in an official<br>Acknowledgement of<br>Country acknowledging<br>all leaders and elders. | • Draft acknowledgement and engagement guidelines<br>Progress on this action is documented in Cultures 7.3 (see page 39).  | Logan City Council           |
|  |  |                              |

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#### ACTION

### Communication

#### and community involvement 6.2

Celebrate milestones and share achievements of the City of Choice initiative.

### ACHIEVEMENT/UPDATE

#### City of Choice milestone event

On 5 September 2014, Council hosted the first City of Choice milestone event at the Logan Metro Indoor Sports Centre. More than 200 community, non-government, business and government stakeholders attended. All three levels of government provided update reports on projects in the City of Choice Two-Year Action Plan 2013-2015. Speakers were:

- Minister for Aboriginal and Torres Strait Islander and Multicultural Affairs, the Honourable Glen Elmes MP
- Logan City Mayor Pam Parker
- Federal Member for Forde Bert van Manen MP
- Logan: City of Choice Leadership Team Chair Jude Munro •
- Logan City Deputy Mayor Russell Lutton
- Aunty Robyn Williams
- Queensland Police Service Logan District Superintendent Noel Powers
- St Francis Community Hub Coordinator Tammie Usher
- BoysTown South East Queensland Regional Manager Brendan Bourke
- Sebastian Buciu from Park Ridge High School.

Entertainment was provided by the Park Ridge Band strings section and the Aboriginal and Islander Christian Fellowship singers.

#### Update report: January-June 2014 Council and the Queensland Government delivered status reports at the City of Choice milestone event on 5 September 2014. The reports provided detailed update on progress against respective actions in the City of Choice Two-Year Action Plan for the first half of 2014. Our Logan magazine: City of Choice feature A four-page spread featured in the Our Logan city magazine in October 2014, providing an update on achievements of the Two-Year Action Plan for the first half of the 2014 calendar year. • City of Choice e-newsletter

The City of Choice Leadership Team continued to produce and issue a monthly e-newsletter - with support from Logan City Council - to provide updates on City of Choice initiatives to stakeholders and subscribers.

#### DIRECT STAKEHOLDERS/PARTNERS

- City of Choice Leadership Team
- Logan City Council
- Queensland Government
- Australian Government
- Community Hubs
- Queensland Police Service
- BoysTown
- Community members

- Logan City Council
- Queensland Government
- City of Choice Leadership Team
- Logan City Council
- Queensland Government
- City of Choice Leadership Team
- Logan City Council
- City of Choice Leadership Team



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### Social infrastructure: Cultures

| ACTION  | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS  |
|---|--|---|
| Cultures 7.1<br>Explore opportunities<br>to develop a sense of<br>place, connection and<br>ownership to existing<br>places and spaces for<br>Logan's Aboriginal and<br>Torres Strait Islander<br>communities. | • Indigenous Advancement Strategy funding<br>Council submitted a second grant application to the Department of Prime Minister and Cabinet for<br>funding to support the 'Get to know your country tour' proposed by the Nyeumba Meta Advisory Group<br>(comprised of Aboriginal and Torres Strait Islander Elders and Council staff).  | <ul> <li>Logan City Council</li> <li>Nyeumba Meta Advisory Group</li> </ul>   |
|   | <ul> <li>Aboriginal and Torres Strait Islander Partnership Group<br/>This group continues to meet monthly, to:</li> <li>provide a framework to support negotiations between Council and the Logan community</li> <li>have a commitment to an ongoing journey of sitting and talking together</li> <li>be an open invitation to community Elders and representatives</li> <li>help support and drive key actions identified by the community as a part of the City of Choice<br/>Action Plan</li> <li>provide a forum to identify and facilitate opportunities to support the community in building its<br/>capacity to achieve its goals and aspirations.</li> </ul> | <ul> <li>City of Choice Leadership Team</li> <li>Queensland Government (Department of<br/>Aboriginal and Torres Strait Islander and<br/>Multicultural Affairs)</li> <li>Elders</li> <li>Logan City Council</li> </ul> |
| Cultures 7.2<br>Support for the use of<br>Logan's spaces and<br>places by multicultural<br>communities.   | <ul> <li>Connecting communities         The Cultural Leaders Advisory Group Network (C-LAG) promoted a number of events throughout the second half of 2014.         C-LAG participated in a Slacks Creek community walk and community partner evening presented by Council in September 2014, to consider ways people from diverse multicultural backgrounds can become involved in the Logan River and Wetland Recovery Program.     </li> </ul>  | <ul> <li>Logan City Council</li> <li>Cultural Leaders Advisory Group</li> </ul>   |
|   | • Valuing Diversity Grants<br>In December 2014, the Department of Aboriginal and Torres Strait Islander and Multicultural Affairs<br>announced funding of \$14,000 to deliver six events in the Logan region through the Valuing Diversity<br>Grants program. Events include the Kaleidoscope and Pacific Unity Festivals.   | <ul> <li>Queensland Department of Aboriginal<br/>and Torres Strait Islander and Multicultural<br/>Affairs</li> </ul>  |

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responding to Logan needs (Reconciliation

Action Plan).



| ACTION   | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|--|---|---|
| Cultures 7.3<br>Logan City Council to<br>work in partnership<br>with existing Aboriginal<br>and Torres Strait<br>Islander community<br>groups to deliver a<br>range of initiatives<br>including supporting<br>the development of<br>arts-based programs<br>through funds, grants<br>and shared resources<br>and initiatives. | • Black Diggers of Logan<br>This Logan City Council project is capturing digital stories of Black Diggers and recollections of life<br>'on the home front' for Indigenous peoples of Logan during World War I. Background research was<br>compiled in September and October 2014 and nominations for inclusion were submitted by the<br>community. Family members of nominated diggers met with film-makers and Council staff on<br>13 November 2014. Photographs, letters and other memorabilia are also being gathered for inclusion<br>in the documentaries and will then be added to Logan City Council Libraries' collections. Filming<br>started in December 2014 and continued in early 2015. The project is funded through the Queensland<br>Government's Queensland Anzac Centenary grant program. | <ul> <li>Queensland Government</li> <li>Aboriginal and Torres Strait Islander Elders</li> <li>Logan City Council</li> </ul>   |
|  | • Culture in the Park<br>Aboriginal and Torres Strait Islander Elders and Logan Police hosted a Culture in the Park event at<br>Ewing Park on 30 November 2014. It was supported by Council, K-Mart and YFS. The events help instil<br>pride in young Aborigines and Torres Strait Islanders and helps them acknowledge and understand<br>their identity. It also strengthens the relationship between police and Logan's Aboriginal and Torres<br>Strait Islander communities.   | <ul> <li>Aboriginal and Torres Strait Islander Elders</li> <li>Queensland Police Service</li> <li>Logan City Council</li> <li>YFS</li> <li>K-Mart</li> <li>Foodworks</li> </ul> |
| Cultures 7.3<br>Formalising Council's<br>partnership with<br>Aboriginal and<br>Torres Strait Islander<br>communities in  | • <b>Draft Reconciliation Action Plan</b><br>Progress is continuing on Logan City Council's Reconciliation Action Plan (RAP). The RAP Working<br>Group has met monthly since forming in August, with Reconciliation Australia attending a workshop in<br>October 2014. The draft plan is being prepared by Council staff and informed by preliminary feedback<br>from members of the Aboriginal and Torres Strait Islander community, including the Aboriginal and<br>Torres Strait Islander Partnership Group and Nyeumba Meta Advisory Group. Council's project working<br>group is continuing to meet to finalise the draft RAP.   | <ul> <li>Logan City Council</li> <li>City of Choice Leadership Team</li> <li>Reconciliation Australia</li> <li>Local Aboriginal and Torres Strait Islander community</li> </ul> |

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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS   |
|---|---|--|
| Cultures 7.3<br>Developing protocols<br>in relation to Welcome<br>to County and<br>Acknowledgement of<br>Country and community<br>engagement. | • Draft acknowledgement and engagement guideline<br>Council's draft Guideline for Acknowledging and Engaging Aboriginal and Torres Strait Islander People<br>and Communities in the City of Logan was completed during October 2014. Key staff have provided<br>input. Discussions are being held with Traditional Custodian claimant groups and Elders and other key<br>members of Aboriginal and Torres Strait Island communities, including Council's existing Aboriginal and<br>Torres Strait Islander Partnership Group and Nyeumba Meta Advisory Group. | <ul> <li>Aboriginal and Torres Strait Islander<br/>Partnership Group</li> </ul>  |
| Cultures 7.4<br>Build on and strengthen<br>the Cultural Leaders<br>Advisory Group.  | <ul> <li>Cultural Leaders Advisory Group (C-LAG)</li> <li>C-LAG continued to meet regularly, providing valuable input into Council programs including:</li> <li>Logan Libraries and Cultural Services Multicultural Action Plan</li> <li>Live Well Logan</li> <li>Queensland Music Festival.</li> </ul>   | <ul> <li>Logan City Council</li> <li>C-LAG</li> <li>Queensland Department of Aboriginal<br/>and Torres Strait Islander and Multicultural<br/>Affairs</li> </ul>  |
|   | • NAIDOC Week<br>More than 100 people celebrated a flag raising ceremony on 8 July 2014 at Logan Art Gallery. The<br>ceremony included dance and music performances, speeches from Indigenous leaders and videos<br>about the contribution of Indigenous diggers during war time.   | <ul> <li>Logan District Aboriginal and Torres Strait<br/>Islander Corporation for Elders</li> <li>Aboriginal and Torres Strait Islander<br/>service providers and communities</li> <li>Logan City Council</li> </ul> |

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#### ACTION

#### Cultures: 7.5

Establish events, such as a signature event for the City of Logan, that are community owned and drive and encompass different elements including music, food, dance, arts and literature.

#### Queensland Music Festival (QMF)

ACHIEVEMENT/UPDATE

Coordination and planning continued between July and December 2014 for QMF's biggest ever musical production. Logan's Musical Celebration will be staged over two nights in August 2015, featuring up to 700 local performers, with expected crowds of up to 10,000 people each night. Actions include:

- extensive engagement throughout Logan by the QMF team seeking performers and song writing talent
- a performance by QMF Artistic Director James Morrison and the Park Ridge High Band at the Mayor's Business Breakfast on 17 July 2014 at the Logan Entertainment Centre
- Song Trails song writing workshops at the Kingston Butter Factory in October and December 2014, featuring professional song writing mentors (including a showcase event on 5 December 2014)
- a sponsors preview on 9 December 2014 at Logan Metro Sports Centre
- a draft script is being refined and a creative treatment was presented to Council's project working group for feedback.

Designs were also finalised in December 2014 for the landscaping work required to create the outdoor stage at Logan Brothers Rugby League at Logan Central.

The QMF Event Coordination Working Group and Logistics Working Group continued to meet monthly. QMF and Council are continuing to finalise sponsorships.

#### • Courage to Care exhibition

In November 2014, Logan Central Library hosted the Courage to Care exhibition and program, a community outreach initiative that demonstrates the importance of standing up to bullying and prejudice whenever it occurs. It opened on 30 October 2014 at a ceremony that included a speech by Courage to Care 'local hero' Blaise Mukendi. More than a thousand local students and hundreds of other visitors participated in the program, which features living historians as well as texts, objects memorabilia and interactive discussions to tell stories of rescuers and those who were rescued during World War II. Using Holocaust survivors' stories, Courage to Care empowers participants to take positive action in relation to discrimination and bullying in all forms.

#### DIRECT STAKEHOLDERS/PARTNERS

- Queensland Music Festival
- Logan City Council
- QMF Event Coordination Working Group
- QMF Logistics Working Group

Logan City Council





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| ACTION  | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|---|---|---|
|   | • Queensland Theatre Company - Traction<br>More than 40 young Logan City performers expressed themselves through songs, conversations,<br>characters and stories on 13 November 2014 as part of a one-night-only performance of Queensland<br>Theatre Company (QTC)'s first Logan Youth Theatre Ensemble. It was delivered in partnership with<br>Enable and Griffith University, funded by the Department of Social Services and evaluated by the<br>Australian National University. The showcase production, staged at the Logan Entertainment Centre,<br>was the culmination of a year of free after-school workshops and skills development for high school<br>aged young people in Logan City. | <ul> <li>Queensland Theatre Company</li> <li>Logan City Council</li> <li>Enable</li> <li>Griffith University</li> </ul>   |
| Cultures 7.5<br>Facilitate programs and<br>services to bring people<br>together to share and<br>endure cultural diversity,<br>provide opportunities<br>for cultural expression,<br>build social cohesion<br>and harmony, and<br>promote cultural<br>exchange in the City of<br>Logan. | • Welcome to Logan<br>On 25 October 2014, hundreds of people participated in the annual Welcome to Logan celebrations<br>in Logan Central to officially welcome new residents, including recently arrived humanitarian migrants.<br>The event started with the Access Walk Together along Wembley Service Road with music, giant<br>puppets, traditional dress and colourful flags, followed by Welcome to Logan celebrations at Harmony<br>on Carmody in Carmody St, Logan Central.  | <ul> <li>Logan City Council</li> <li>Access Community Services</li> <li>Multilink</li> <li>St Paul's School</li> <li>Islamic Women's Association of<br/>Queensland</li> <li>Community Hubs</li> </ul> |
|   | • Art workshops<br>Council supported 13 art workshops in the lead up to Welcome to Logan to develop cultural symbols<br>to carry on the Walk Together. Access Men's Shed, Youth Settlement Program and St Paul's Primary<br>School participated in the workshops.   |   |
|   | • Live Well Logan<br>Council continued working in partnership with Logan Aboriginal and Torres Strait Islander youth,<br>women and Elders to develop a healthy living program for Aboriginal and Torres Strait Islander women<br>living in the City of Logan. The program will feature in Council's Live Well Logan program and include<br>traditional dance, cooking and Murri fitness activities.   | <ul> <li>Aboriginal and Torres Strait Islander Elders</li> <li>Logan City Council</li> </ul>  |
|   | • African Stories Workshop<br>An African Stories Workshop was held on 20 August 2014 at the Woodridge State High School<br>Community Hub as part of the Cultural Stories Series coordinated by Cultural Diversity Queensland.   | <ul> <li>Cultural Diversity Queensland</li> <li>Access Community Services</li> <li>Woodridge State High School Community<br/>Hub</li> </ul>   |

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| ACTION   | ACHIEVEMENT/UPDATE   | DIRECT STAKEHOLDERS/PARTNERS  |
|--|--|---|
| Cultures 7.6<br>Build support for<br>settlement of new<br>residents. | • Food safety training for refugee women<br>Council organised access to its Food Safety Training Program for a group of humanitarian refugees<br>from the Islamic Women's Association of Queensland on 17 September 2014. The women were<br>interested in creating small food businesses for night markets in Woodridge. | <ul> <li>Logan City Council</li> <li>Islamic Women's Association of<br/>Queensland</li> </ul> |

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### Social infrastructure: Transport

#### ACTION

#### Transport 8.1

Seek confirmation from the Department of Transport and Main Roads on the status of preservation of the Salisbury to Beaudesert Rail Corridor, suitable for a future passenger rail service.

#### Transport 8.2

Seek Queensland Government commitment for the preservation of the passenger rail corridor and ongoing purchase of properties through the State Government Hardship Policy.

#### **Transport 8.3**

Seek Queensland Government commitment to progress studies and investigations identified in the Salisbury to Beaudesert Rail Corridor Study Review of Environmental Factors, in particular in regard to:

- concept design development of the rail alignment and preferred station locations
- network patronage modelling.

#### ACHIEVEMENT/UPDATE

#### • Salisbury to Park Road rail infrastructure

The Transport Portfolio has gained a commitment from the Department of Transport and Main Roads to undertake the Salisbury to Park Road Infrastructure Requirements Project. The findings of this project will be critical in addressing the capacity gap identified for the operation of Salisbury to Beaudesert passenger rail.

Refer to the Queensland Government's City of Choice Status Report: January-June 2014.

#### DIRECT STAKEHOLDERS/PARTNERS

- Queensland Department of Transport and Main Roads
- Logan City Council

• Queensland Government

Refer to the Queensland Government's City of Choice Status Report: January-June 2014. • Queensland Government

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Browns Plains.



| ACTION   | ACHIEVEMENT/UPDATE  | DIRECT STAKEHOLDERS/PARTNERS  |
|--|---|---|
| <b>Transport 8.4</b><br>Investigate the feasibility of staging the Salisbury<br>to Beaudesert passenger rail service in order<br>to deliver the first stage from Salisbury to<br>Greenbank prior to 2031.                              | Refer to the Queensland Government's City of Choice Status Report:<br>January-June 2014.<br>In December 2014, the City of Choice Leadership Team identified<br>advocacy for this project as one of its priorities for 2015. | <ul><li>Queensland Government</li><li>City of Choice Leadership Team</li></ul>    |
| Transport 8.5<br>Seek clarification from the Department of<br>Transport and Main Roads on what interim public<br>transport service is being planned to service<br>communities along the proposed corridor, in<br>particular Flagstone. | Refer to the Queensland Government's City of Choice Status Report:<br>January-June 2014.<br>In December 2014, the City of Choice Leadership Team identified<br>advocacy for this project as one of its priorities for 2015. | <ul> <li>Queensland Government</li> <li>City of Choice Leadership Team</li> </ul> |
| <b>Transport 8.6</b><br>Advocate for the timely delivery of park-n-ride<br>facilities located along Mt Lindesay Highway<br>between Park Ridge and Flagstone, serviced by<br>high frequency express services connecting into            | Refer to the Queensland Government's City of Choice Status Report:<br>January-June 2014.  | <ul> <li>Queensland Government</li> <li>City of Choice Leadership Team</li> </ul> |

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#### ACTION

#### Transport 8.7

Advocate for the continuation of the South East Busway from Eight Mile Plains to Springwood and Loganholme in affordable deliverable stages, including consideration of on-road priority bus movements through intersections in the interim.

#### Transport 8.8

Investigate the introduction of cross-city community-based transport services in the City of Logan to link residential, employment, facilities, services and programs where public transport services are unviable.

#### ACHIEVEMENT/UPDATE

#### • South East Busway

Council representatives and the City of Choice Leadership Team Chair met with a Department of Transport and Main Roads Policy Advisor on 6 November 2014. The South East Busway was among key topics presented in a briefing paper for the Minister.

On 25 November 2014, the Department presented the project plan for the new M1 Exit 26-28 Area Transport Study to the Study Reference Group, which includes Logan City Council. The study will investigate options to upgrade the M1, particularly the Loganholme area. It will consider road and passenger transport, including the location of the bus interchange and park and ride facilities.

#### Community-based transport

A working group on public transport gap services had a second workshop on 12 September 2014. Preliminary analysis of available data was presented to help gauge where gaps exist and determine passenger travel behaviour. A paper on potential models will be discussed at the next workshop. The working group is now investigating legislative constraints to community-based transport and identifying potential trial sites.

#### DIRECT STAKEHOLDERS/PARTNERS

- Logan City Council
- Queensland Department of Transport and Main Roads

- Logan City Council
- Clarks Logan City Bus Service
- TransitCare

• Transport gap analysis

Work on the transport gap analysis continues. The Transport Working Group met on 12 November 2014 to identify potential opportunities to provide passenger transport to under-serviced areas. The group considered a TransitCare proposal for a first mile/last mile system to service needs on demand via a mobility centre. TransitCare committed to evaluating costs and reporting back to a future workshop. Translink indicated in-principle support for first mile/last mile services.

- Logan City Council
- Clarks Logan City Bus Service
- TransitCare
- Translink



### www.logan.qld.gov.au/cityofchoice